



# Hope & Healing Happen Here



**JOURNEY**  
HEALTH SYSTEM

**ANNUAL REPORT 2022**

[www.journeyhealth.org](http://www.journeyhealth.org)





# Who Is Journey Health System?

# How We're Changing Lives...

Journey Health System is an affiliate network comprised of behavioral health companies staffed by 900 full-time and part-time individuals. The seven affiliates include six non-profits:

- Beacon Light Adult Residential Services (BLARS)
- Beacon Light Behavioral Health System (BLBHS)
- Deerfield Behavioral Health (DBH)
- Dickinson Center, Inc. (DCI)
- Forest Warren Mental Wellness Association (FWMWA)
- Stairways Behavioral Health (SBH)

and one for-profit entity that manages a unique "level-of-care" software tool:

- Deerfield Solutions

The Journey Health System Board of Directors include representatives from each of the member organizations. Together they deliver mental health care to a total of 22 counties across Pennsylvania.

As a 509(a)(3) nonprofit organization, Journey Health System functions as a supporting organization that takes the burden of managing administrative functions away from the affiliated behavioral health organizations to allow them to focus on their mission of providing excellent care.

Journey Health System is designed to ensure better outcomes for clients, families, and the communities served and allows for greater efficiency in the delivery of behavioral health services.

By being a part of Journey Health System, the administrative fees, ideas, and innovative best practices are shared among the group of affiliated companies. Millions of dollars are saved through bulk purchasing power, contract negotiations, and economy-of-scale advantages. This should make each affiliate organization financially stronger and more sustainable for the foreseeable future.

## OUR MISSION IS TO SERVE YOURS.

**OUR VALUES:**  
COMMUNITY FIRST  
CLIENT CENTERED  
RESPONSIVE TO COMMUNITY NEEDS  
STRONG & RELIABLE  
LOCAL & CONSISTENT

## Fiscal Year 2022 Affiliate-wide Reach Across Pennsylvania



**8.4K**  
ADULT  
MENTAL HEALTH  
CLIENTS



**3K**  
CHILD  
MENTAL HEALTH  
CLIENTS



**71**  
PROGRAMS  
AVAILABLE



**92**  
FACILITIES  
ACROSS PA

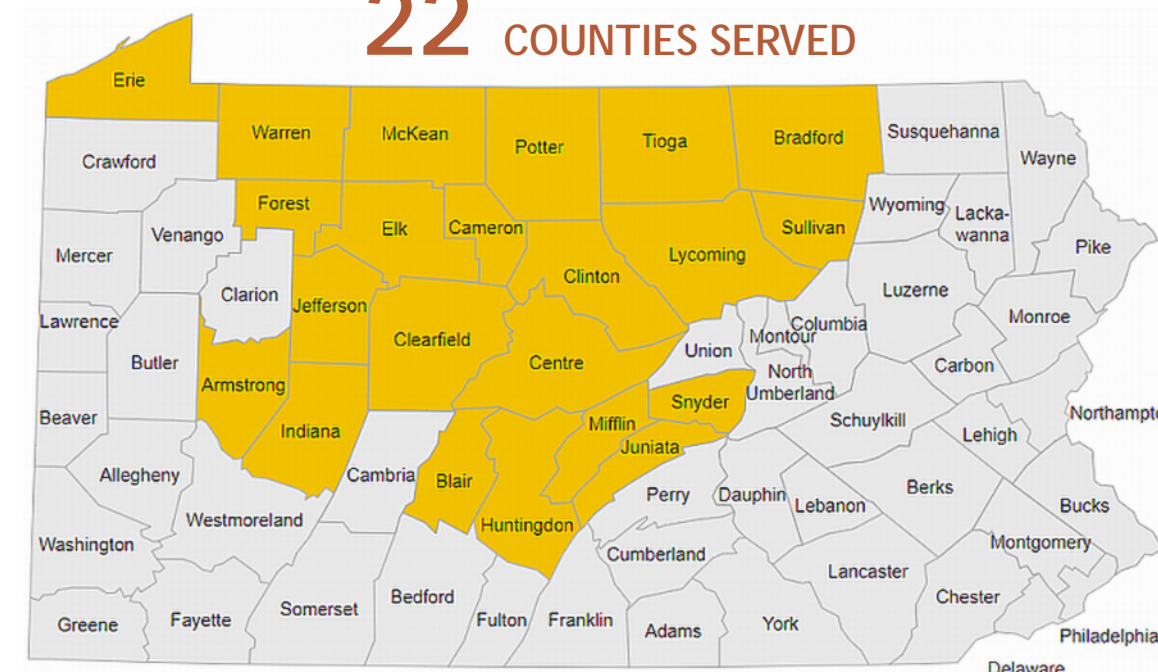


**900**  
EMPLOYEES  
AGENCY-WIDE



**\$283K**  
UNCOMPENSATED  
(CHARITY CARE)  
PROVIDED

## 22 COUNTIES SERVED





# Current Board Members

## Journey Health System & Deerfield Behavioral Health

Anne Albright  
Peter Buchheit †  
Maurice Cashman  
Richard Esch  
David Ferguson  
Joseph Haines  
Craig Hartburg  
Andrea Hoffman  
Kathleen Jones  
Celene Kalivoda  
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Robert Saunders  
Dr. Tony Snow  
Thomas Tredway  
Joseph Yaros

## Beacon Light Adult Residential Services

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Gretchen Brahaney  
Peter Buchheit †  
Karen Costello-Pecht  
Dr. Richard Dryden  
John Foerstner  
Jean Hvizdzak  
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Joseph Yaros

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William Chapman  
Christopher Clifford  
Kelly Compton  
Lori Peace  
Norm Strotman  
Cindy Zembryki

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Bob Ordiway  
Abbi Peters  
Elena Radkowski  
Patricia Rosenstein  
John Schlimm  
Todd Stoltz  
Kara Vollmer  
Cindy Zembryki

## Forest-Warren Mental Wellness Association

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Karen Baker  
James Funkhouser  
Sue Kibbey  
Erica Kridler  
Gary Lester  
Eric Olson  
Jill Toto  
Patricia Rosenstein

† Deceased

*This publication is dedicated  
in loving memory of the consumers,  
staff, board members & loved ones who  
we lost throughout the year.  
Your caring light will continue to shine  
everyday through our mission.*

# Message From The Board & Our President/CEO

## Hope & Healing Happen Here...

Journey Health System and our affiliates are moving forward after the pandemic to meet the increasing mental healthcare needs of the communities we serve. We are pleased to see the pandemic waning so that our programs and facilities can resume semi-normal operations and hours.

The information highlighted in this book represents how much our organizational leaders and their staff devote their time and talents to helping others. We are doubling down on our efforts and innovations to provide additional support to individuals, children, and families who are facing challenges during this trying time.

This year, our affiliates aligned their missions by focusing on promoting mental well-being, including recovery from substance abuse/dependence. Through dozens of community outreach events and an increasing presence online and in the media, our team expanded awareness and shared resources regarding mental health with thousands of people across Pennsylvania.

Investments in workforce development and acquisition were expanded. By delivering more evidence-based trainings, technical assistance, and benefits for staff, we are helping our team of professionals develop their abilities and improve job satisfaction. Several of these initiatives were in response to our recent staff satisfaction survey.

There are not enough words to express our appreciation to our consumers, staff, board, and community for their contributions throughout the year. No matter how large or small, we truly appreciate everyone's support in furthering mental health and addiction treatments so **hope and healing** can happen here!



*Gregory C. LaRocca*  
Gregory LaRocca  
Board Chair



**JOURNEY**  
HEALTH SYSTEM



*Guy C. Signor*  
Guy Signor  
President & CEO





**BEACON LIGHT**  
ADULT RESIDENTIAL SERVICES



## A 'go-to' place for residential care

**Beacon Light Adult Residential Services (BLARS)** prides itself on accepting and treating the most vulnerable adults with mental illness and intellectual disabilities. The BLARS management team and staff who work with our client population are always willing to be innovative and creative in treatment approaches so that individuals are afforded the opportunity to live the most productive, self-sustaining, and happiest life possible. BLARS offers both campus-based and community-based programs that give each individual an opportunity to thrive and participate in activities designed to facilitate independence and inclusion. The Community Stabilization and Reintegration Unit (CSRU), located in McClure, PA is a more structured, secure residential facility which aims to help dually-diagnosed individuals with a mental illness and an intellectual or developmental disability maintain their community-living lifestyle. Without this treatment, most of these individuals would be forced to seek a higher level of care in an institutional setting.

The community programs including, the Adult Day Services, Waiver Group Homes, and Community Residential Rehabilitation programs have all received recent compliments by our licensing bodies for the active treatment that clients receive from staff and the positive physical environments in which they work and live. Like many companies, BLARS has experienced staffing shortages, but the incredible dedication of the current staff has helped ensure an incredible level of care and treatment throughout the pandemic.

Lastly, BLARS has been asked to explore the possibility of Respite Care and/or Supported Living arrangements for difficult-to-place individuals with mental health issues. BLARS will continue to strive to be the 'go to' agency to treat this ever-expanding need.

For more information about BLARS, visit [www.beacon-light.org](http://www.beacon-light.org).



**BEACON LIGHT**  
BEHAVIORAL HEALTH SYSTEM



## Focusing on care for the future

**Beacon Light Behavioral Health System (BLBHS)** delivers high-quality behavioral healthcare to children and adults residing in some of Pennsylvania's most rural areas. Services include Prevention, Ambulatory (in home and in the community), Site-based, and Residential programs. While maintaining a focus on individual recovery, resiliency, and empowerment, BLBHS takes pride in being a designated Certified Trauma Informed Care Provider.

Over the past year, BLBHS successfully transitioned the Decision Support Center program from the Forest Warren Mental Wellness Association to BLBHS in Warren. The program has been very well supported by clinic consumers who are participating on a regular basis. Additionally, this transition allowed the implementation of the Decision Support Services to be implemented within the Warren County Prison. The Decision Support Center lets clients take an active role in tracking their own medication management and recovery journey to ensure their psychiatric appointments are effective and progressive.

BLBHS also successfully received licensing in multiple programs and was granted expansion opportunities to offer Community and School Based Behavioral Health (CSBBH) services at Otto Eldred Elementary and Phillipsburg-Osceola Middle School.

Future strategic goals will result in BLBHS becoming the service provider of choice for consumers and the employer of choice for potential employees.

For more information about BLBHS, visit [www.beacon-light.org](http://www.beacon-light.org).







## Expanding expert care for all ages

**Deerfield Behavioral Health (DBH)** is one of the largest groups of behavioral healthcare providers in Pennsylvania. DBH employs a full spectrum of clinical experts including Psychiatrists, Certified Registered Nurse Practitioners, Physician Assistants, Psychologists, Licensed Clinical Social Workers, Licensed Professional Counselors, and support staff. DBH offers a unique blend of diagnostic, therapeutic, and contract behavioral health services for both children and adults. Services include outpatient psychiatric care and mental health therapy, tele-health services, addiction treatment, and psychiatric contracting services.

A unique new service was launched this year called Transcranial Magnetic Stimulation (TMS). TMS is a new FDA-approved, cutting-edge approach to treatment-resistant major depressive disorder and obsessive compulsive disorder.

Additionally, DBH began implementing therapy groups in the Warren County Jail. DBH was also awarded the PA Department of Correction's Re-entry Substance Abuse Contract for Warren County, which will serve parole clients. To manage the increasing number of referrals and caseloads, jail services, and additional group offerings, a new therapist was added for Deerfield Centers for Addictions Treatment (DCAT) services.

DBH is looking forward to implementing the new American Society of Addiction Medicine criteria, which will enhance the quality of services provided in the DCAT program. The new DCAT Director is fully credentialed and all therapists in the program are currently going through the credentialing process.

For more information about DBH, visit [www.deerfieldbehavioralhealth.org](http://www.deerfieldbehavioralhealth.org).



## Increasing access to rural care

**Dickinson Center, Inc. (DCI)** and its team of nearly 200 employees provide behavioral health services to those individuals living with intellectual and developmental disabilities. DCI also offers children's prevention services throughout rural northwestern Pennsylvania. DCI continuously strives to recruit staff, retain existing staff, enhance the services that it provides, and improve operational efficiencies wherever possible.

A high priority for DCI has been to expand its current service region further into southern PA. Approximately 18 months ago, DCI successfully opened its Long-term Structured Residential (LTSR) facility outside of Brookville and added two new providers at the Lifesharing program in Elk County. DCI also celebrated its 10th anniversary in 2022 at the Servidea Drive location in Ridgway.

Recently, Brookville School District requested a proposal from DCI to provide mental health services within the schools. Additionally, DCI is currently working on starting its Lifesharing program in McKean County and has expanded its Mental Health Specialist program by adding a staff member in the Kane Area School District.

Within the next two years, DCI plans to construct a new building in downtown St. Marys, PA. This new structure will consolidate and centralize the outpatient services that are currently scattered across multiple locations in St. Marys. While the pandemic slowed initial progress, final architectural drawings and project plans are nearing completion. More information about the project can be found at <https://givetodickinson.org/st-marys-project>.

For more information about DCI, visit [www.dickinsoncenter.org](http://www.dickinsoncenter.org).







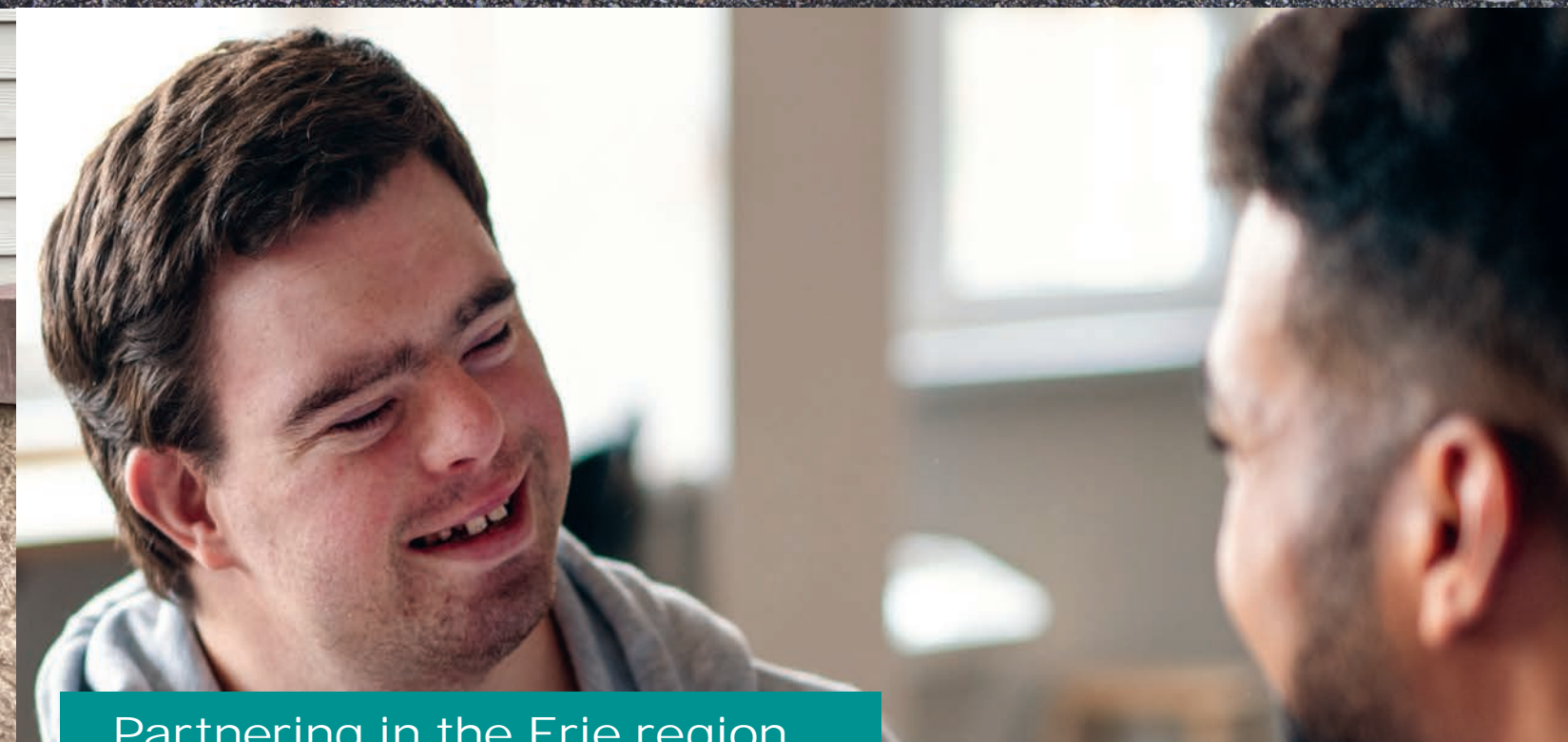
## Moving ahead in Forest and Warren counties

**Forest Warren Mental Wellness Association (FWMWA)** is a consumer-driven company whose main vision is to assist adults in Warren and Forest counties in their recovery efforts from mental health issues. The agency has a variety of services that promote and focus on limiting the social stressors that often lead to poor mental well-being. These programs include assisting individuals with transportation to and from appointments and service providers, assisting with daily living skills, and offering safe and affordable housing through the Fairweather Lodges (which also has a strong employment/vocational skills component). Additionally, FWMWA offers a Representative Payee service to assist individuals with maintaining their finances and paying bills.

In November 2021, FWMWA's WellSpring Home and Garden store relocated to a new location on Market Street, next to Beacon Light Behavioral Health System's Recovery Center, in Warren. There have been a lot of activities associated with the store in hopes of maximizing foot traffic such as art shows, enhanced discounts on select items, and special events. Additionally, agency clients operate a landscaping and snow removal business throughout the Warren community.

FWMWA also initiated Community Based Care Management, a new program offered to adults in Forest and Warren counties who are enrolled with Community Care Behavioral Health. This program focuses on areas that cause life stressors and could potentially lead to people needing a higher-level of care if not addressed properly. FWMWA has identified transportation and homelessness as their future focal points. They have already aided multiple people with rent, utility vouchers, and trips to and from medical appointments. This program has proven to be a huge benefit to consumers in the Forest/Warren area.

For more information about FWMWA, follow @ForestWarrenMentalWellness on Facebook.



## Partnering in the Erie region

**Stairways Behavioral Health (SBH)** reached 61 years of serving the Erie region. As the agency moves forward post-pandemic and through the ever-changing world, it has strengthened its commitment to serving the behavioral health and addiction recovery needs of the community. Under the direction of the Board of Directors, the SBH leadership team has developed a new strategic plan that will re-focus energies to enhance clinical excellence and growth, develop new service lines, support staff retention, and ensure financial sustainability.

SBH has embarked on an aggressive marketing campaign to help increase brand awareness for the organization and enhance recruitment and retention using television, social media, radio, and other forms of local advertising. With the help of Erie County and Community Care Behavioral Health, SBH was able to make improvements to some of its facilities, upgrade IT equipment for improved communication, and assist with programming.

Upcoming efforts include the Domestic Violence Intervention Program support group. Through a senior staff member's work with the Domestic Violence Action Alliance of Erie, SBH will be seeking a collaborative grant with Penn State Behrend. Also, SBH will strengthen its partnership with the American Heart Association through the "Transforming Communities through Policy, System and Environmental Changes" project with the implementation of a food insecurity screening and referral process at the Erie Outpatient Clinic. SBH also plans to team-up soon with the Erie United Methodist Alliance to provide safe shelter, basic necessities, and support for those who live at the margins of homelessness.

In 2022-2023, a Youth-in-Transition Fairweather Lodge for young adults, ages 18-26, is expected to open. SBH will be the only provider in Erie to offer this new service.

For more information about SBH, visit [www.stairwaysbh.org](http://www.stairwaysbh.org).





# Bringing Hope & Healing to Our Community...

In fiscal year 2022, all of Journey Health System's affiliates stepped up and stepped out to increase awareness about mental healthcare resources, programs, and services available. Overall, our teams of professionals participated in nearly 100 events to assist consumers, staff, and the communities we serve.

Thank you to everyone for attending. We're excited to build on these community outreach opportunities in the year ahead.

If your organization needs a mental health presenter, please see our Speaker's Bureau list at [www.journeyhealth.org/affiliates.html](http://www.journeyhealth.org/affiliates.html) or call 814-817-1400 ext. 1425.



Beacon Light-SAP at Overdose Awareness Day



Dickinson Center's Ridgway Consumer Appreciation Day 2022



Beacon Light at Bradford's Holiday Parade



FWMWA WellSpring Home & Garden Flower Sale



Beacon Light-SAP Warren County Fair Display



Beacon Light's STRIDE Kittanning Movie Theme Day



Stairways' Staff Step Challenge



Beacon Light's Board & Donor Recognition Dinner 2022



Dickinson's National Disability Employment Awareness Month Employer Award



Deerfield at National APA Conference



Beacon Light's IBHS Staff at Bradford School Event



Dickinson Centers Team at AFSP Walk



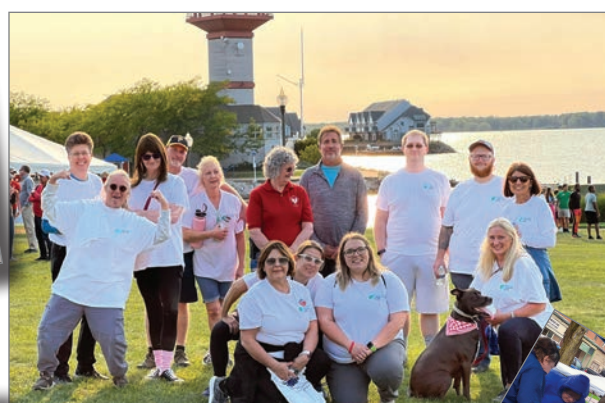
Beacon Light's IBHS Clearfield Team at Back-to-School Event



Stairways' Drug & Alcohol Staff Clinic



FWMWA WellSpring Home & Garden's Art Show



Stairways' American Heart Association Walk Team



Dickinson's Kindergarten Readiness Events



JHS Dedication of Jean H. Bromeley Education Center



Dickinson's PAT Story Time Walk



Beacon Light's Custer City Private School



Dickinson's Psych Rehab Team at Potter County

**JOIN OUR TEAM!**  
Visit our Career pages at:  
[www.beacon-light.org](http://www.beacon-light.org)  
[www.dickinsoncenter.org](http://www.dickinsoncenter.org)  
[www.journeyhealth.org](http://www.journeyhealth.org)  
[www.stairwaysbh.org](http://www.stairwaysbh.org)



# How YOU Can Support Hope & Healing

*Help Us Turn Our Vision Into A Reality  
For Years To Come.*

## Here Are Ways You Can Lend A Hand:

- Submit a gift payable to any of our affiliates using the enclosed envelope.
- Make a check payable to any of our affiliates & mail it to:  
**Journey Health System**  
**Attn: Institutional Advancement Office**  
**800 East Main Street**  
**Bradford, PA 16701**
- Make a donation by calling 814-817-1400.
- Make an online donation at:
  - [www.givetobeaconlight.org](http://www.givetobeaconlight.org)
  - [www.givetodickinson.org](http://www.givetodickinson.org)
  - [www.givetostairwaysbh.org](http://www.givetostairwaysbh.org)
- Join this special group of friends (visit the websites listed above for details):
  - Beacon Light- 1903 Founder's Society
  - Dickinson Center, Inc.- 1958 Founder's Society
  - Stairways Behavioral Health- Laura Wallerstein Stairways to Hope Society
- Follow our affiliates on Facebook & share our news with your friends.
- Volunteer or do an internship by contacting [info@journeyhealth.org](mailto:info@journeyhealth.org).

# Thank You for Supporting Our Mission

The following pages list the key donors to each of Journeys' affiliates including: Beacon Light Behavioral Health System/Beacon Light Adult Residential Services, Stairways, and Dickinson Center from July 1, 2021 to June 30, 2022.

Your philanthropic support is no less valuable to our mission today than it was when each agency was founded. We couldn't offer our essential services without your help. Thank you!

*Journey Health System gratefully acknowledges all of our generous benefactors. To the best of our knowledge, the information in our Annual Report accurately reflects our records. We recognize, however, that omissions or errors, while regrettable, inadvertently may occur. If you find any inaccuracies, please notify Institutional Advancement at (814) 817-1400.*

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*To learn more about how you can make a contribution to Beacon Light, please call (814) 817-1400 or email at [info@journeyhealth.org](mailto:info@journeyhealth.org).*

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*To learn more about how you can make a contribution to Dickinson Center, Inc., please call Institutional Advancement at (814) 817-1400.*

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*To learn more about how you can make a contribution to Stairways, please call Institutional Advancement at (814) 817-1400.*

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on Erie Gives Day 2022!**

Please remember us during  
Erie Gives in August 2023  
at [www.eriegives.org](http://www.eriegives.org).



# Fiscal Year 2022

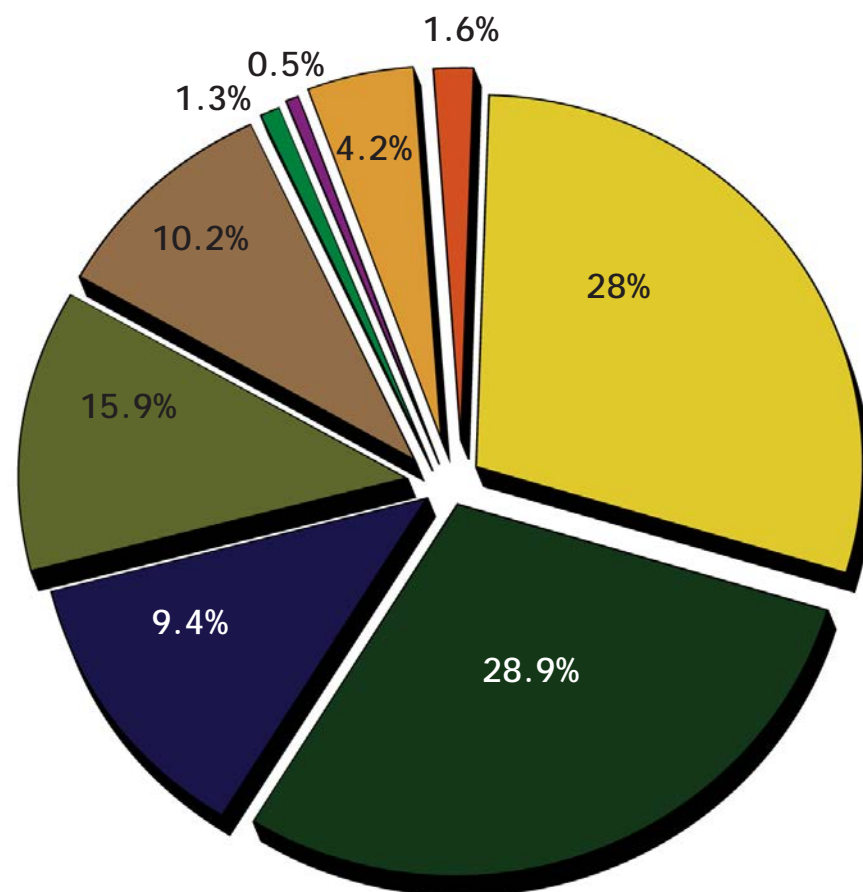
# Revenues & Expenses

## 2021-2022 REVENUES



Stairways Behavioral Health	\$24,583,620	
Beacon Light Behavioral Health System	\$25,375,004	
Journey Health System	\$8,302,354	
Dickinson Center, Inc.	\$13,946,672	
Beacon Light Adult Residential Services	\$8,976,823	
Forest Warren Mental Wellness	\$476,560	
Deerfield Behavioral Health of Warren	\$3,699,539	
Deerfield Solutions	\$1,131,637	
Gage House	\$1,393,776	

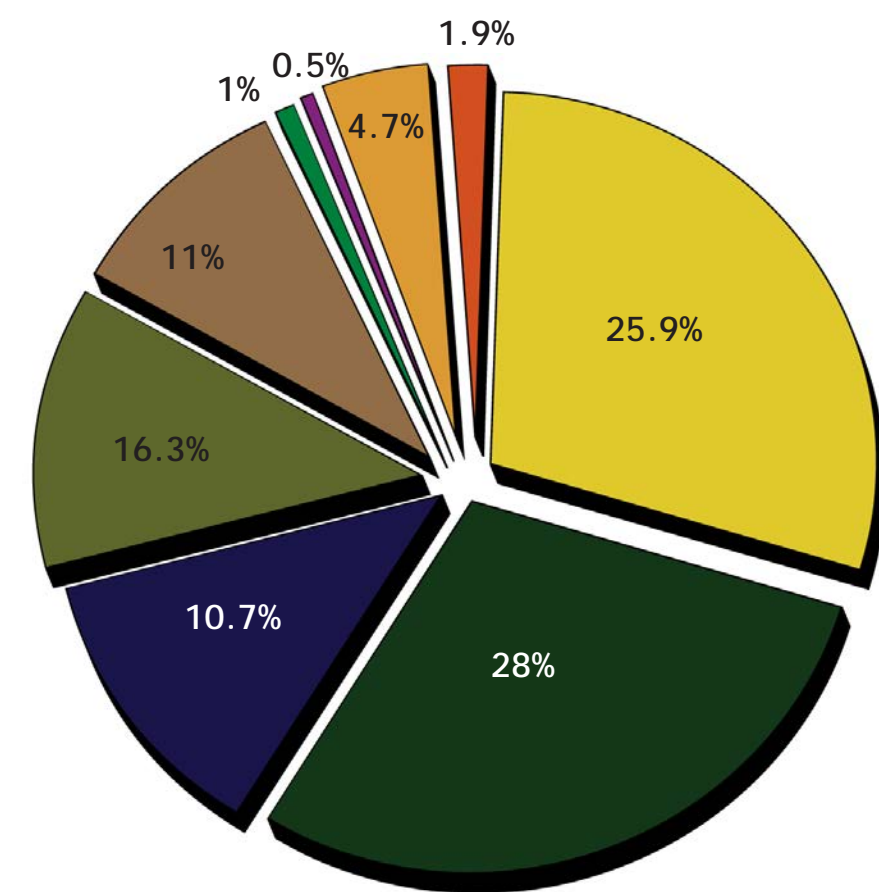
Total Revenue: \$87,885,985



## 2021-2022 EXPENSES

Stairways Behavioral Health	\$21,159,237
Beacon Light Behavioral Health System	\$22,908,042
Journey Health System	\$8,716,617
Dickinson Center, Inc.	\$13,283,961
Beacon Light Adult Residential Services	\$9,023,267
Forest Warren Mental Wellness	\$391,100
Deerfield Behavioral Health of Warren	\$3,824,083
Deerfield Solutions	\$872,916
Gage House	\$1,569,132

Total Expenses: \$81,748,355







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